

GLOBAL OPERATIONS



Lumber

35 Sawmills with annual operating capacity over 15 million m³

- 10 Western Canada 7 million m³
- 13 US South 5.2 million m³
- 12 Sweden 3.5 million m³

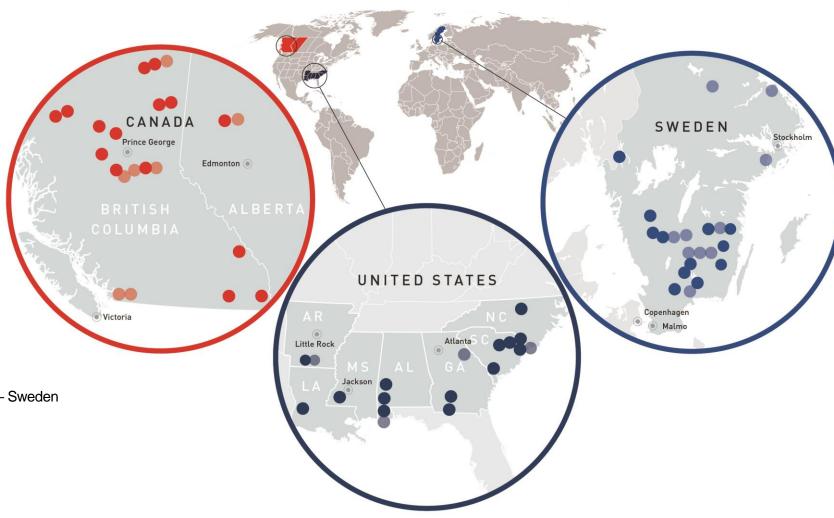
Pulp and Paper

4 Mills in British Columbia

- 1.1 million tonnes of Northern Softwood Kraft
- 230k tonnes BCTMP
- 140k tonnes Kraft Paper

Other Operations

- 9 value-added facilities (packing, housing, energy) Sweden
- 3 Pellet Plants BC
- 2 Glulam Plants US South
- Finger Joint Plant US South
- Green Energy Plant BC
- Trucking Fleet US South

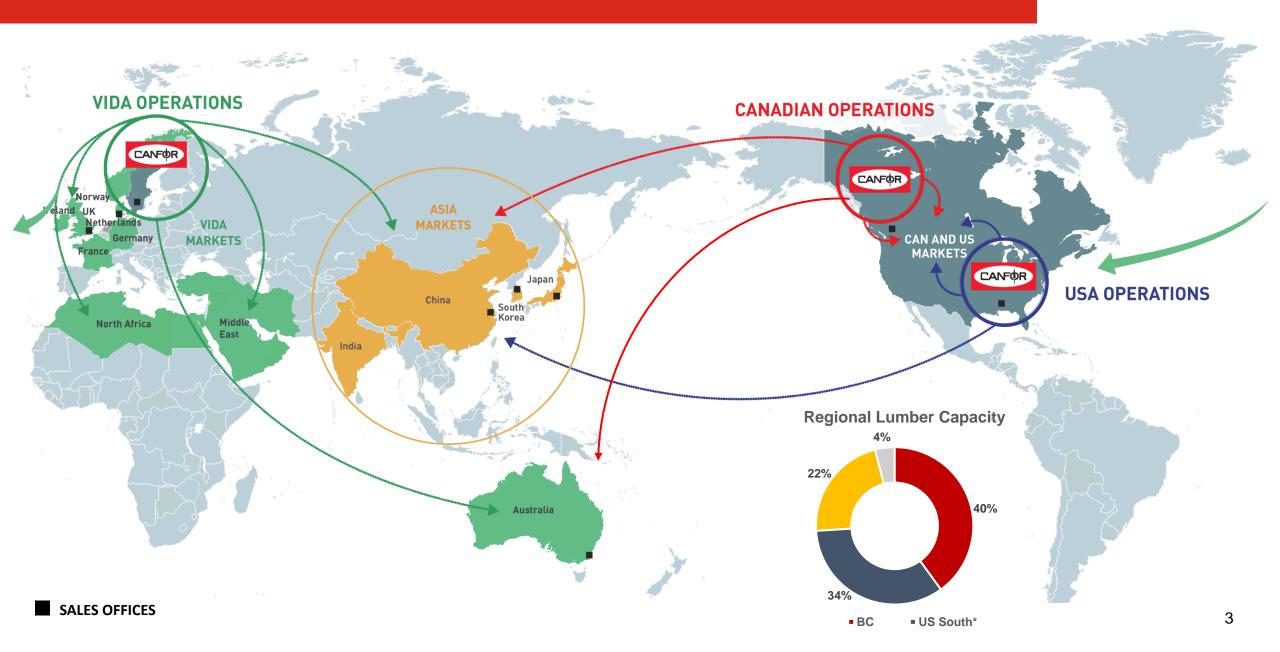


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^{*}Includes Greenfield Sawmill Capacity in Louisiana

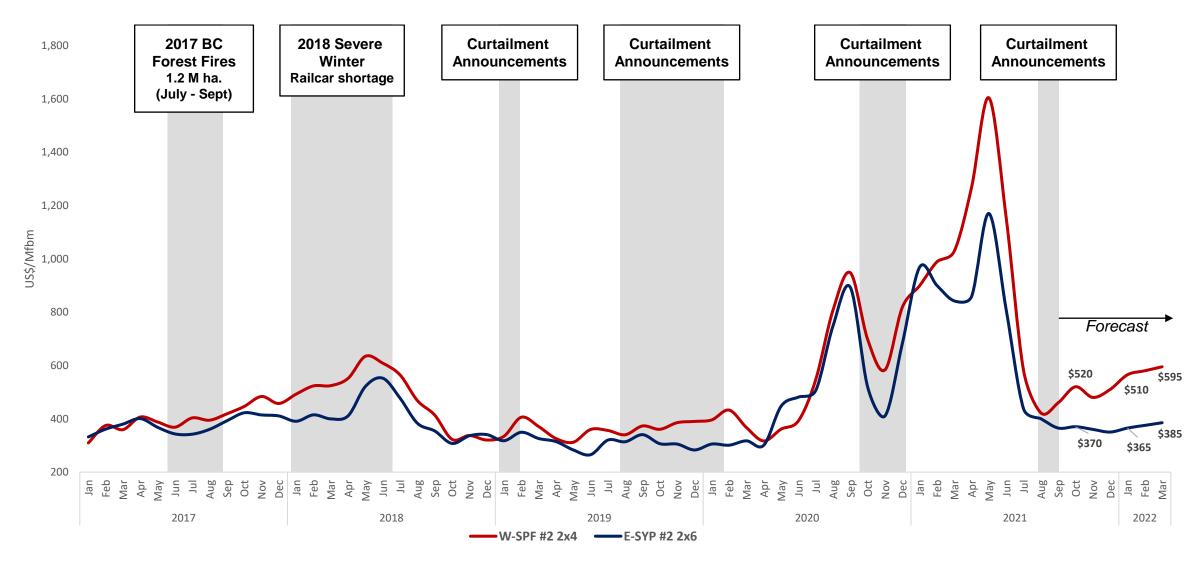
EXPANDED GLOBAL MARKETS: GROWTH & DIVERSIFICATION





PRICE TRENDS & OUTLOOK





Source: RISI/Random Lengths

2025 GLOBAL SOFTWOOD LUMBER SUPPLY AND DEMAND



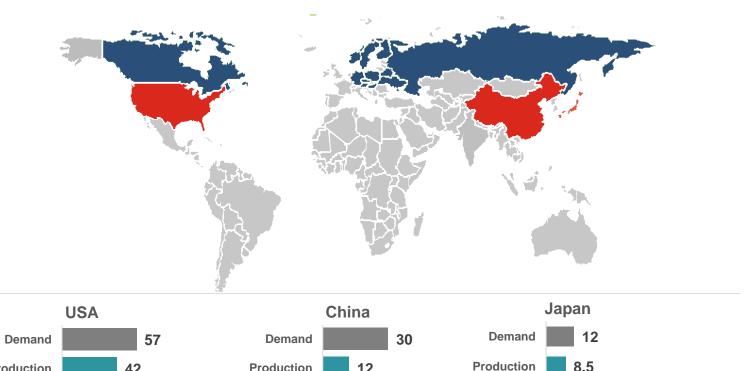
Volume (Billion fbm)

Supplying Regions



Global Supply and Demand*

Bfbm	2018	2020	2025
Demand	204	211	223
Supply	208	205	223
Supply Deficit	4	- 6	0



Demanding Regions



^{*} Includes Southern Hemisphere and others totaling 48 Bfbm in demand and 38 Bfbm of supply Sources: WWPA, COFI, China Customs, Japan Customs, US Census Bureau, WoodMarkets, Canfor

BC: AN INDUSTRY IN TRANSITION





Mountain Pine Beetle have devastated 730 million m³ of BC forests; eliminating 15 years of timber supply.



Wildfires have burned about 34,000 km² in 2017, 2018 and 2021.



Conservation and Protection Areas already make up more than 52% of BC's land base.

BC must right-size its capacity to a sustainable level with timber supply trending to be less than 50 million m³ annually, from a peak of 90 million m³ in 1987.



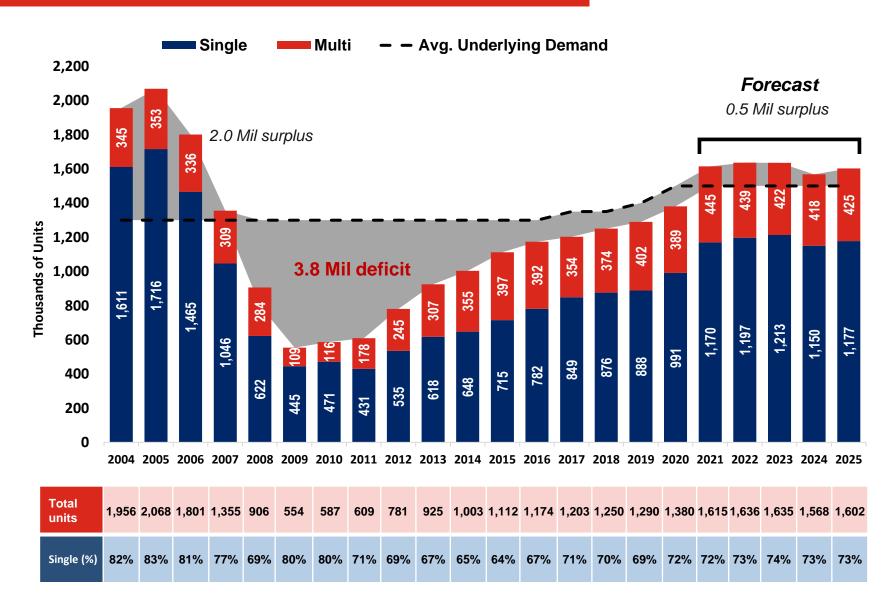
In Q3, government stumpage fees jumped 74% from Q2, triple from a year ago.

BC log prices are about **3X** costs in U.S. South.

Canadian softwood lumber imports duties are expected to increase to 18% from 9% for most producers when new rates become final later this year.

US HOUSING STARTS FORECAST





Key Drivers



Millennials Coming of Age

Homeownership rate of ages 25-34 yrs. old are expected to increase 1-1/2 % per year



In light of COVID-19, we have seen a marked shift in home preference for suburban areas

Increased Tenure

Older homeowners are staying in their homes an average of 5 years longer

New Home Affordability

New home premium over existing homes reaches 9 year low at \$4/sqft

Affordability - 1st Time (?)Homebuyer

> Rapid increases in home prices in 2020 and 2021 pose risk to 1st time buyer market

AN EYE ON NEAR TERM AFFORDABILITY



	Payments to Remai	n Anordable		30 TI. FIX	ed Interest F	(ale	
	Affordable Mortgage Payment	Projected Payment Required		2020	2021	2022	
2021	\$1,602	\$1,433	Q1	3.5%	2.9%	3.5%	
2022	\$1,629	\$1,599	Q2	3.2%	3.0%	3.5%	Fore
			Q3	3.0%	3.1%	3.6%	
			Q4	2.8%	3.4%	3.6%	
\ .							

REPAIR & REMODELING – KEY DRIVERS POINT TO SOLID GROWTH



High Level of Homeowner Equity

Increasing existing home prices encourage investment Homeowners increasingly confident in equity will continue to spend on units

Existing Home Sales

High levels of existing home sales support spendingExisting home sales drive increased R&R spending both pre & post sale

Aging in Place

Mobility amongst Baby Boomers & Silent Generation Decline

Single family owners likely to resort to improvements over relocation, proportion of lumber usage likely lower

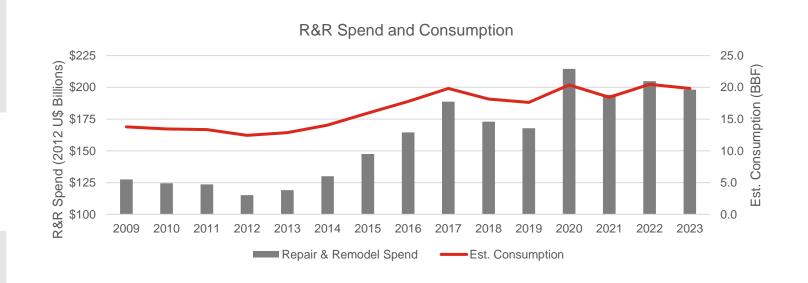
Age of Housing Stock

Demands ongoing repairs (avg. 42 yrs. old) 16-35 yrs. indoor projects, >46 yrs. outdoor projects

Household Formation

Increase demand

Additional 12.5 million households will form 2015-2025



Personal Disposable Income



Source: US Census Bureau, Canfor 10

TALL TIMBER ON THE RISE





Global building codes are changing



December 2020 – **1,060** mass timber projects had been constructed or were in design in all 50 states, in the multi-family, commercial, and institutional categories

The number of mass timber buildings is expected to **double** every two years

Emerging Opportunity with potential demand of **12 to 16.5 million m³** by 2035









CAN FUTURE CITIES BE TIMBER CITIES?

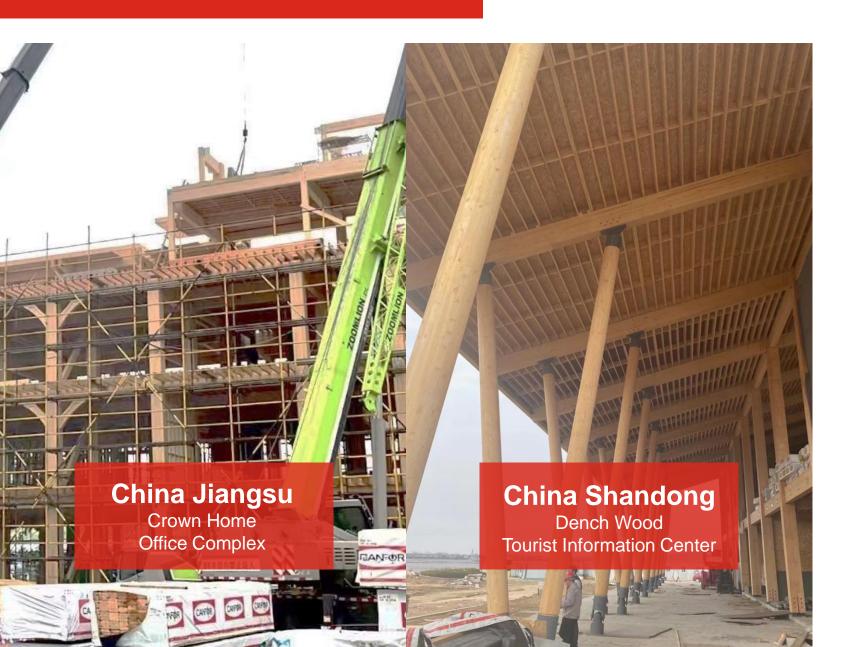


Mass Timber a Main Feature at Google-backed Sidewalk Labs 'smart city" proposed for Toronto's waterfront Envisioned with technology and sustainability at its core



OPPORTUNITIES IN CHINA





- Asian markets, particularlyChina growing strongly
- Driven by rising incomes, urbanization, infrastructure investments and manufacturing
- China's GDP to grow by 9%
 per year in 2021 to 2025

PROVIDING NATURE-BASED SOLUTIONS











"There is no future without addressing climate change, and forests are a key component to achieve the goals of the Paris Agreement." — THE UNITED NATIONS

- Our products are powerful tools for climate action and central to securing our net-zero carbon future
- Building tall with wood, innovating in the bioeconomy and providing low-carbon alternatives are ways we help

AN AMBITIOUS SUSTAINABILITY JOURNEY





Our vision is to create a future as sustainable as the forests.

Canfor's bold path to becoming a global leader in sustainability holds great potential for positive impact.

It's our responsibility and our opportunity.

